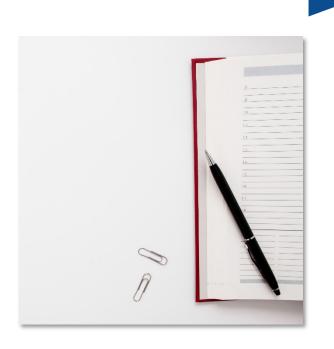


Centivo Partnership Plan

Marketing & Communications

Contents

- 1. 2023 Key Messages
- 2. Communications Toolbox
- 3. Phased Marketing Approach
- 4. Appendix
 - a. Communications Calendar



BAIRE

Key Messages





Know What You Owe

Simple copays when you use in-network doctors and facilities provide predictability, so you know what to expect.



High Quality Care

Develop personal relationships with a caring team who guides you through the healthcare system, prioritizing your personal health goals and needs.



Care Where You Need It

Wherever you go, your coverage goes with you. Out-of-state and emergency care are provided to you and your family.



Easy to Use

Your team ensures you get the right care at the right time—including specialists when you need them—for a better healthcare experience.

Communication Toolbox





Postcard •



- Personas •
- Currently enrolled
- Not enrolled •

- Onsite Signage
- U.S. Bank Building elevator signage
- Desk drops
- Breakroom posters

- Workday Journey 9 •
 - Videos
 - Workday Articles
 - FAQs



- Centivo onsite (TBD)
- Team meetings by request w/ Benefits
- Live webinars

Centivo Videos



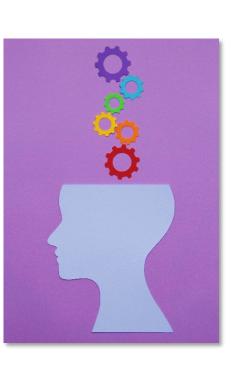
Introduction

Phase I: Know

Goal: Associates understand our key messages.

High-level plan details educating associates around key messages:

- Postcard Home Mailing
- Onsite signage + QR code
- Introductory email ft. Video





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Phase II: Feel

Goal: Associates see Centivo as a viable option for their healthcare needs.

Personalized marketing leveraging demographics and personas:

- Email on Guided Care
- Video Demonstrating Centivo Experience
- "Fireside Chat" w/ Centivo
- Launch Centivo Journey





Phase III: Do

Goal: Associates enroll with Centivo for the 2023 plan year.

Tools and resource to help associates select the plan that best fits their needs:

- Benefits Decision Tool
- Live/Onsite Sessions w/ Centivo
- Workday Open Enrollment Journey





Associate Touchpoints



Phase I



Open Enrollment Plan

HR Communications

Contents

- 1. 2023 Key Messages
- 2. Phased Approach
- 3. Associate Touchpoints
- 4. Communications Calendar





Key Messages





What's New in 2023

Get started by familiarizing yourself with the changes coming to your Baird Benefits in the new plan year.



Learn | Explore Your Options Explore the many benefits that support you and your family at every step of the journey.



Plan | Find Your Fit

Determine your bottom line and review the benefits and plans that best suit your lifestyle and priorities.



Choose | Elect Your Benefits

Enroll in the healthcare, life and disability, retirement and paid/voluntary benefits during the Open Enrollment period from November 7 - 18, 2022.

Phase I: Learn

Goal: Inform Associates with the "when" and "what" of OE.

Deliver communications to educate associates around key messages and important dates:

- 1. Home Mailing: Postcard sent to home addresses
 - a. QR code to Enrollment Guide (PDF) housed on the backend of the Baird Careers site
- 2. Digital signage
 - a. Elevator signage in Milwaukee, Chicago and Louisville
- 3. OE Introduction Email
 - a. Manager Preview + Associate email to kick off open enrollment season from CHRO





Phase II: Plan

Goal: Associates understand their options and believe their benefits to be fair and comprehensive.

Empower associates to "find their fit" and explore their options with:

- 1. Detailed Email
 - a. Email outlining important information and support tools from Baird Total Rewards (prefaced in kick-off email)
- 2. Workday Journey Launch
 - a. Tentative May eliminate Journey for 2023 OE to simplify
- 3. Enrollment Guide
 - a. Simplified version of the Benefit Guide
 - b. Provide personas/scenario-based examples for a more personalized experience





Phase III: Choose

Goal: Associates enroll in their benefits for the 2023 plan year.

Tools and resource to help associates select the plan that best fits their needs:

- 1. Workday / BairdWeb Reminders & Support
- 2. Benefits Decision Tool





Additional Items to Highlight

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- Promote UnitedHealthcare Silver Plan / Centivo (when applicable)
- Download Workday Mobile App
- Benefit Decision Tool



Phase I

Communications Calendar: August



Monday	Tuesday	Wednesday	Thursday	Friday
1 B\Well Reminder Email	2	3	4	5
				Intro Email V01 Routed to TR Intro Video V01 Routed to TR
8 Centivo Phase I	9 HC Sub-Comm. Approval	10	11	12 RJT Update Mtng. Intro Email v02 Routed to CHRO
			Intro Email V02 Complete Intro Video V02 Complete	Intro Video V02 Routed to CHRO Collateral Delivered from Centivo
15 B\Well Reminder Email	16	17	18 Centivo Approval on Materials	19
	Print Materials Routed to CHRO	Intro Email V02 Feedback Intro Video V02 Feedback	Intro Email V03 Feedback Intro Video V03 Feedback	Intro Email V03 Routed to CHRO Intro Video V03 Routed to CHRO
22 Manager Snapshot (Sept.)	23 B\Well Leader Report Coffee Break w/ Steve	24 Print Materials Finalized	25 HR News (Sept.)	26 RJT Update Mtng.
Centivo WD Article Review HR Focus Group: WD Articles		Intro Email Finalized Intro Video Finalized	Postcard Routed to Proj. Serv. Video 1 Voiceover / to Prod	Print Materials to DigiCopy Finalize Centivo WD Articles
29 HR Ops Stand-up Meeting	30 HRBP/BA Meeting	31	1	2
				Journey Outline Routed to TR Email 2 V01 Routed to TR
Video 1 Complete	HR Ops/BP Email 1 Preview	Intro Email to Assoc.		Video 2 V01 Routed to TR

Communications Calendar: September



Monday	Tuesday	Wednesday	Thursday	Friday
			1	2 MDER: Labor Day
5	6 B\Well Reminder	7 Journey Outline Routed to TR	8	9 Journey Outline V02 Complete
Baird Holiday: Labor Day	Email 2 Draft Finalized Video 2 Outline Finalized	Email 2 V01 Routed to TR Video 2 V01 Routed to TR		Email 2 V02 Complete Video 2 V02 Complete
12	13 Journey Outline Routed to CHRO Email 2 Routed to CHRO	14	15	16 OE CHRO Presentation Email 2 Finalized
	Video 2 Routed to CHRO	Centivo Signage to Offices	Centivo routes Webinar Deck	Video 2 Finalized
	20			
19 B\Well Reminder Email Video 2 Voiceover / to Prod	20 OE Print Materials Routed to TR	21	22 OE Print Materials Routed to CHRO Centivo Postcard Mailing	23 B\Well Deadline Video 2 Complete
Journey Content Added in WD		Centivo WD Journey Testing		HR Ops/BP Email 2 Preview
		United Way Campaign		
26 Manager Snapshot (Oct.) OE Print Materials Approved / to Prj. Srv.	27	28	29 HR News + AAA (October) Coffee Break w/ Steve	30
Email 2 to Associates Centivo WD Journey Launch	OE Decision Tools Routed to TR			OE Decision Tools Routed to CHRO

Communications Calendar: October



Monday	Tuesday	Wednesday	Thursday	Friday	
3	4	5	6	7	
Centivo Webinar Reminder Email					
		DI Enrollment Period (~50-70 associa	ates)		
10	11	12	13	14 Benefits Decision Tool Ready	
Conversation with Centivo				Benefits Guide Complete	
OE Emails Routed to TR	HRBP Team OE Briefing	HR Ops Team OE Briefing	OE Emails Routed to CHRO	OE FAQ Complete	
IDI Enrollment Period (~50-70 associates)					
17	18	19	20	21	
HR Ops/BP Exec. Emails Preview					
OE Emails Approved (CHRO)					
24 Manager Snapshot (Nov.)	25 All Associate Briefing	26	27 HR News (Nov.)	28	
		CHRO Associate Email		OE BW Homepage Banner $ ightarrow$	
			l		
31					
1					

Open Enrollment BW Homepage Banner (OE is Coming)

Communications Calendar: November



Monday	Tuesday	Wednesday	Thursday	Friday
	1	2	3	4
	OE Postcard Mailing			
	Open Enro	ollment BW Homepage Banner (OE	is Coming)	
7 Open Enrollment Phase 4	8	9	10	11
BW: OE Starts Today			Centivo Virtual Help Session	
WD: Announcement/Reminder			WD: Reminder 1	
		OPEN ENROLLMENT		
14	15 Centivo Virtual Help Session	16	17 Coffee Break w/ Steve	18
	WD: Reminder 2		WD: Reminder 3	WD: Reminder 4
BW: 5 Days Left to Enroll	BW: 4 Days Left to Enroll	BW: 3 Days Left to Enroll	BW: 2 Days Left to Enroll	BW: 2 Days Left to Enroll
		OPEN ENROLLMENT		
21 Open Enrollment Phase 5 Manager Snapshot (Dec.)	22	23	24	25
RJT Associate Email (Survey)		MDER: Thanksgiving	Baird Holiday: Thanksgiving	Baird Early Closure: 1 p.m.
28 HR News (Dec.)	29	30		



Appendix 2023 Open Enrollment | Centivo Marketing Strategy

Communication Toolbox



Home Mailing

- Benefits At-a-Glance Brochure
- Postcard



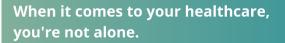
- CHRO Kick-off
- BTR w/ Details
- Targeted Messages
- Onsite Signage
- U.S. Bank Building elevator signage
- Desk drops
- Breakroom posters

- Workday Journey
 - Video(s)
 - Workday Articles
 - Enrollment Guide/ checklist



- Live Sessions: Centivo + Total Rewards by request
- HR News/Mgr. Snapshot
- BairdWeb / Workday

Onsite Print Materials



You have unique health needs and concerns. The Centivo Partnership Plan has you and your family covered.

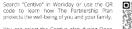


KNOW WHAT YOU OWE | Simple copays with in-network care provide predictability.

HIGH-QUALITY CARE | Your Primary Care Tear guides you through the healthcare system.

CARE WHERE YOU NEED IT | Emergency and out-of-state care for you and your dependents.

EASY TO USE | Get the right care at the right time —including specialty care—when you need it.



You can select the Centivo plan during Open



BAIRD

Searching for predictable, easy-to-use healthcare?

You found it.



KNOW WHAT YOU OWE | Simple copays with in-network care provide predictability

HIGH-QUALITY CARE | Your Primary Care Team guides you through the healthcare system.

CARE WHERE YOU NEED IT | Emergency and out-of-state care coverage.

EASY TO USE | Get the right care at the right time —including specialty care —when you need it.

Search "Centivo" in Workday or use the QR code to learn how this healthcare option protects the well-being of you and your family.

You can select the Centivo plan during Open Enrollment this November.



BAIRD



Postcard

Searching for predictable, easy-to-use healthcare?

You found it.



Know What You Owe

Care Where You Need It

High-Quality Care

Easy to Use

When it comes to your health care, you're not alone.

You have unique health needs and concerns. The Centivo Partnership Plan has you and your family covered.



KNOW WHAT YOU OWE | Simple copays with in-network care provide predictability.



HIGH-QUALITY CARE | Your Primary Care Team guides you through the healthcare system.



CARE WHERE YOU NEED IT | Emergency and out-ofstate care for you and your dependents.



EASY TO USE | Get the right care at the right time including specialty care—when you need it.

Search "Centivo" in Workday or use the QR code to learn how The Partnership Plan protects the well-being of you and your family.



ou can select the Centivo plan during Open Enrollment this Novembe